

# Have Business Resiliency thresholds changed in Terror zones?

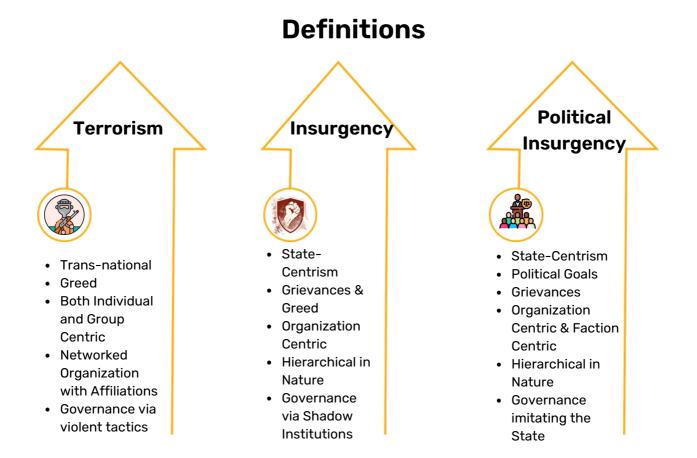


#### Summary

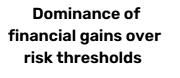
In the recent times, it has been observed that the nexus between Non state Armed Groups (NSA) and Business ecosystem has been on a rise. We look at the playbook of this win:win strategy

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### **Cause/ Effect Analysis**



Systemic changes in Political will

Dominance of Ease of Buisness strategy



- Information warfare for radicalization
- Redefined threat matrix of business operations
- Redefinitions of compliance & liabilities
- New breed of risk taking workforce
- Redefining of Legal frameworks to raise financial gains

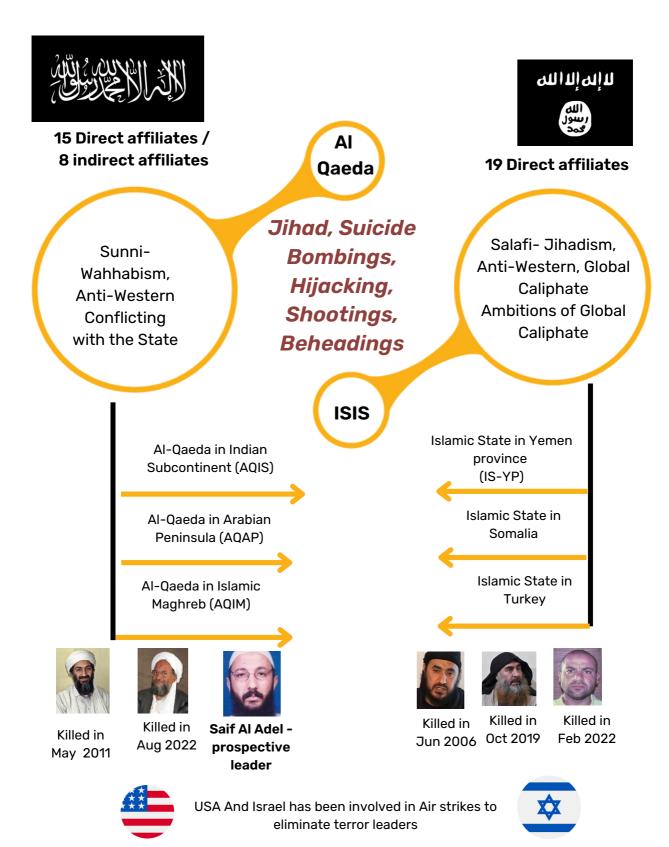
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- Dominance Political insurgencies
- Dialogues between the Business groups and NSA
- State guaranteed protection services along with rise in private militias
- Paradigm shift in insurance products



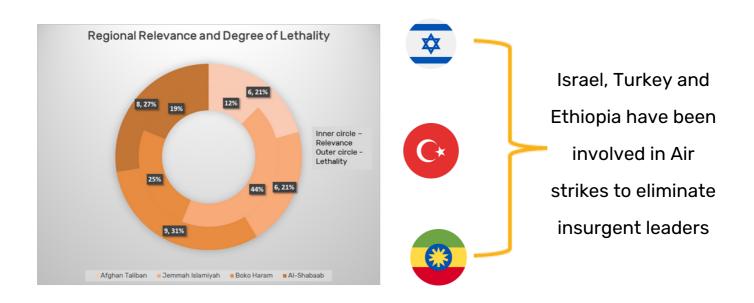
## **Portrait of Terror outfits**





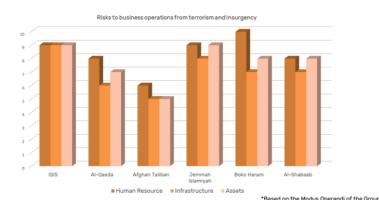
# **Portrait of Insurgency outfits**







# Data Trends on Business disruptions and Terror Insurance

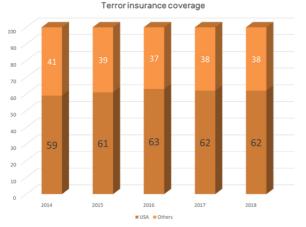


Ambushes, Guerilla Warfare, Suicide Bombings, Hostages, Information Operations

### **Choke Points of Losses:**

- 2001- 9/11 Attacks
- 2014- Rise of ISIS

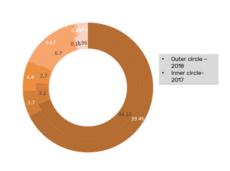




- China's SINOSURE's insurance coverage to Chinese physical investments abroad.
- The coverage percentage by volume has been increasing as China's investments increase

- US-origin companies dominate terrorism insurance purchases by volumes.
- The percentage has stalled since 2017, due to downward trend in terror attacks.

Global Terror insurance share



Asia Europe Latin America Africa Oceania North America



### **Mitigation strategies**

#### **US AND EUROPE**

Possibility of Partnerships with regional govt for protection

#### **CHINA**

Possibility of Usage of Private Military Corporation (Militias)

Issued by state owned

Coverage from political

instability as well as any

act of violence leading to

by

companies-

state

No laws governing

physical damage.

insurance

SINOSURE

Guaranteed

owned bank

- US Terrorism Risk Insurance Act (2001)
- Insurance products specific for conflict and terror management
- Guaranteed by Federal Govt-Coverage of up to the limit of USD 100 billion (cumulative) from an act of terrorism

High Insurance premiums for Business operations in Conflict regions

#### **CASE STUDIES**

### IMPLICT INTERACTIONS -TURKISH GOVT AND ISIS

It has been established that Turkish government personnel right from the family of President Erdogan and ISIS have connections that safeguard the business interests of the family. These transactions were made by a Turkish intermediary Powertrance.

The intelligence of Israel and Russian countries have been monitoring this nexus. This is to primarily look into the regional instabilities and international norms governing NSAs.

### PROTECTION BY MILITIA & STATE-CHINESE FIRMS IN PAKISTAN TERROR ZONES

Frontier Services Group, China Overseas Security Group, HuaXin ZhongAn have been operating in Pakistan. The objective of operating to safeguard the BRI investment Companies like infrastructure, ports, mines. Most notably they have been involved in quelling the insurgent protests in Gwadar port in Balochistan. This has led to talks to propel the need for

military strategic deployments



### **RISK BAROMOETER**



- High Possibility of Affiliated terror groups gaining higher power
- High Possibility of US and allied nations increasing air strikes on other sovereign nations
- High Possibilities of China propelling regional governments to fight terror and insurgency groups
- High Possibilities of intra group fights for gaining higher grounds / coverage
- High possibilities of rise in Lone Wolf attacks
- High possibilities of Political insurgencies rising due the neglect of citizenry sentiments on counter terror operations
- High Possibility of Terror groups resorting to radicalization techniques based on fear to induct more followers
- High possibility of more insurance product lines for operations in Conflict zones
- Heightened surge in premiums for Terror / political risk specific insurance products
- Heightened claims on loss in supply chains in insurgency areas

#### Back door strategies resiliency strategies

- High possibilities of lucid legal structures to give an impetus conducting business on Conflict regions
- High Possibilities of Corporations having understated collaborations with insurgency groups
- High possibilities of hiring of the services of Private Military Corporations



### **RESILIENCY PLANNING**

### **Back door strategies**

Surveillance and

monitoring strategies

- High possibilities of lucid legal structures to give an impetus conducting business on Conflict regions
- High Possibilities of Corporations having understated collaborations with insurgency groups
- High possibilities of hiring of the services of Private Military Corporations
- High possibilities of rise RFID of supply chain for asset protection
- High possibilities of Geo Fencing monitoring of infrastructures
- High possibilities of Geo tracing, monitoring of employee movement in conflict zones

#### **ABOUT THE AUTHORS**

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Prepared at the Risk Assessment and Analysis Centre, Bangalore

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